A close up of a sign

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Merritt College puts students first. Through our rich educational programs, we foster a culture of equity and inclusion that empowers students to achieve their greatest potential and make meaningful contributions to their respective communities and our global society.

**Instructional**

**Comprehensive Program Review**

**Fall 2021**

**[TITLE of PROGRAM]**

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1. **Introduction**

The Peralta Community College District has an institutional effectiveness process which consists of the following components: a District-wide Strategic Plan which is updated every six years; Comprehensive Program Reviews which are completed every three years; and Annual Program Updates (APUs) which are completed in non-program review years.

Through the Program Review process, each program establishes program improvement goals, aligned with those of the college and district, to be pursued over the next three years. Programs are also asked to specify and prioritize additional resources needed to achieve their stated goals, assess their service area outcomes, and estimate a budget. Program Review is therefore a document which reflects continuous quality improvement and serves a critical role in the Integrated Planning and Budgeting (IPB) cycle.

[The Program Review and Budget Development Timeline](https://www.merritt.edu/institutional-research/wp-content/uploads/sites/362/2021/08/IPB-Dates-2021-2022.pdf) guides the activities of staff, faculty, and managers through the academic year.

**Please submit your completed Program Review by October 23, 2021**

***Supporting Documents***

Program Review and APU reports from prior years, along with training videos and documentation, can be found on the [Program Review website](https://www.merritt.edu/institutional-research/program-review-2/). An overview of the [Integrated Planning and Budgeting (IPB) calendar](https://www.merritt.edu/shared-governance/wp-content/uploads/sites/300/2021/07/MC-Integrated-Planning-Timeline.pdf) and accompanying infographics are included in the [Participatory Governance Handbook](https://www.merritt.edu/shared-governance/wp-content/uploads/sites/300/2021/07/MC-Participatory-Governance-Handbook_Revised-May-2021.pdf).

The following institutional planning documents provide additional context and detail regarding college goals:

* [College 2018 Educational Master Plan Update.](https://www.merritt.edu/wp/emp/wp-content/uploads/sites/371/2019/05/MC-EMP-Update-2018.pdf)
* [Guided Pathways Plan](https://www.merritt.edu/wp/guidedpathways/wp-content/uploads/sites/404/2018/07/Merritt_College_-_Guided_Pathways-Year-1.pdf)
* [Student Equity Plan.](https://www.merritt.edu/wp/institutional-research/wp-content/uploads/sites/362/2019/06/Merritt-College-Equity-Report-Executive-Summary.pdf)
* [Vision for Success](https://www.cccco.edu/-/media/CCCCO-Website/About-Us/Reports/Files/vision-for-success.pdf)

***Contact Information***

*If you have questions regarding data, please contact Nathan Pellegrin, Director of Research and Planning (*[*npellegrin@peralta.edu*](mailto:npellegrin@peralta.edu)*).*

*If you have questions regarding SLOs, PLOs, SAOs or ILOs, please visit the* [*SLOAC webpage*](https://www.merritt.edu/wp/slo/#:~:text=Program%20Learning%20Outcomes%20%28PLOs%29%20to%20describe%20learning%20outcomes,who%20transfer%20or%20earn%20a%20degree%20or%20certificate.)*, or contact the SLOAC committee member for your division:*

*Division 1 - Evan Nichols (*[*anichols@peralta.edu*](mailto:anichols@peralta.edu)*)*

*Division 2 – Laura Forlin (*[*lforlin@peralta.edu*](mailto:lforlin@peralta.edu)*)*

*Division 3 – Heather Casale (*[*hcasale@peralta.edu*](file:///C:\private\var\folders\sz\1pxzhnmd5tl2vs6gy347k3x00000gp\T\com.microsoft.Outlook\Outlook%20Temp\hcasale@peralta.edu)*).*

*If you have questions regarding the curriculum section, please contact the chair of the* [*Curriculum Committee*](https://www.merritt.edu/wp/curriculum/curriculum-committee/)*, Alexis Alexander (*[*aalexander@peralta.edu*](file:///C:\Users\npellegrin\AppData\Roaming\Microsoft\Word\aalexander@peralta.edu)*)*

*For all other questions regarding the Program Review, please contact your Dean or Administrator.*

1. **State, District and College Goals, and Guided Pathways**
2. **State, District and College Goals**

As part of the comprehensive [Vision for Success](https://www.cccco.edu/-/media/CCCCO-Website/About-Us/Reports/Files/vision-for-success.pdf) plan, the California Community College Chancellor’s Office has established the following six statewide goals.

|  |
| --- |
| [**California Community Colleges Statewide Goals**](https://www.cccco.edu/About-Us/Vision-for-Success/vision-goals) |
| 1. Increase by at least 20 percent the number of CCC students annually who acquire associates degrees, credentials, certificates, or specific skill sets that prepare them for an in-demand job. 2. Increase by 35 percent the number of CCC students system-wide transferring annually to a UC or CSU. 3. Decrease the average number of units accumulated by CCC students earning associate’s degrees, from approximately 87 total units (the most recent system-wide average) to 79 total units—the average among the quintile of colleges showing the strongest performance on this measure. 4. Increase the percent of exiting CTE students who report being employed in their field of study, from the most recent statewide average of 60 percent to an improved rate of 69 percent— the average among the quintile of colleges showing the strongest performance on this measure in the most recent administration of the CTE Outcomes Survey. 5. Reduce equity gaps. 6. Reduce regional achievement gaps. |

Following are the district and college level strategic goals for 2021-2022.

|  |
| --- |
| [**Peralta District Strategic Goals**](https://web.peralta.edu/strategic-plan3/) |
| 1. Advance student access, equity, and success. 2. Engage and leverage partners. 3. Build programs of distinction. 4. Strengthen accountability, innovation, and collaboration. 5. Develop and manage resources to advance our mission. |
| [**Merritt College Strategic Goals**](https://web.peralta.edu/strategic-plan3/) |
| M1. **Completion** - Increase number of degrees and certificates by 20% over the next 5 years.  M2. **Transfer** - Increase transfers to CSU and UC by 6% annually. (Reach approx. 35% in 5 years).  M3. **Time to Completion** - Reduce the number of excess units earned by students.  M4. **Employment** - Maintain at least 82% of students attaining employment in the field of study.  M5. **Equity** - Reduce the achievement gaps for African-American, multiethnic, and male students. |

1. **Guided Pathways**

Guided Pathways (GP) is the adopted framework for achieving the above goals. As shown in the chart below, the GP framework focuses on four pillars that support students on their path toward completion of their academic and career goals. Under each pillar, the College has identified specific objectives which guide efforts to improve the effectiveness of institutional processes and achieve equity goals.

Diagram

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To find out more about the investments that the college is making under Guided Pathways and how you can take part in efforts, [visit the website](https://www.merritt.edu/guidedpathways/) or join one of the regular GP Pillar meetings which take place on the 2nd and 4th Tuesday of each month.

1. **College-Wide Student Demographics and Outcomes**

This section contains data on key student outcome metrics over the last three years (2018-19 through 2020-21). Except for data on students transferring to four-year colleges and universities, all data is from the Peralta District data warehouse. A definition of each outcome metric is provided on the corresponding page. Definitions of disproportionate impact (DI) indicators and links to additional resources are provided in section III.G.

1. **Student Demographics**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** |
| Total Unduplicated Student Count\* | 13,221 | 12,408 | 11,476 | 12,368 |
| Gender | % Ttl. | % Ttl. | % Ttl. | % Ttl. |
| Female | 63.9% | 63.4% | 65.0% | 64.1% |
| Male | 33.9% | 34.1% | 32.2% | 33.4% |
| Decline to State / Unkwn. | 2.2% | 2.5% | 2.7% | 2.5% |
| Race/Ethnicity | % Ttl. | % Ttl. | % Ttl. | % Ttl. |
| Asian | 19.7% | 18.9% | 20.0% | 19.5% |
| Black / African American | 22.9% | 21.9% | 20.4% | 21.7% |
| Hispanic / LatinX | 31.7% | 33.1% | 30.8% | 31.9% |
| Native American | 0.3% | 0.3% | 0.2% | 0.2% |
| Pacific Islander | 0.4% | 0.4% | 0.5% | 0.5% |
| Two or More | 5.6% | 5.0% | 5.9% | 5.5% |
| White | 15.8% | 15.2% | 17.5% | 16.1% |
| Decline to State / Unkwn. | 3.6% | 5.2% | 4.8% | 4.5% |
| Age Range | % Ttl. | % Ttl. | % Ttl. | % Ttl. |
| Under 16 | 1.4% | 1.9% | 1.7% | 1.7% |
| 16-18 | 13.0% | 14.0% | 13.6% | 13.5% |
| 19-24 | 35.5% | 35.2% | 34.7% | 35.1% |
| 25-29 | 17.2% | 15.8% | 16.3% | 16.4% |
| 30-34 | 10.6% | 10.8% | 11.6% | 11.0% |
| 35-54 | 16.7% | 17.2% | 17.8% | 17.2% |
| 55-64 | 3.2% | 3.2% | 2.8% | 3.1% |
| 65 & Above | 2.3% | 2.1% | 1.6% | 2.0% |

\* Students having at least one census enrollment within an academic year

1. **Persistence (Fall to Spring)**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** |  |  |
| Fall Enrollment (Unduplicated Student Count)\* | 8,797 | 8,202 | 7,480 | 8,160 |  |  |
| Overall Persistence Rate (PR)\*\* | 66.1% | 65.6% | 64.9% | 65.5% |  |  |
| Gender | PR | PR | PR | PR | PPG† | PI† |
| Female | 66.2% | 65.2% | 65.2% | 65.5% | 0.0 | 1.00 |
| Male | 66.3% | 66.5% | 64.5% | 65.8% | 0.2 | 1.00 |
| Decline to State / Unkwn. | 63.6% | 64.5% | 59.4% | 62.5% | -3.0 | 0.95 |
| Race/Ethnicity | PR | PR | PR | PR | PPG† | PI† |
| Asian | 72.4% | 70.9% | 72.7% | 72.0% | 6.5 | 1.10 |
| Black / African American | 61.9% | 62.1% | 60.8% | 61.6% | -3.9 | 0.94 |
| Hispanic / LatinX | 66.9% | 65.6% | 63.7% | 65.4% | -0.2 | 1.00 |
| Native American | 71.4% | 61.9% | 69.2% | 67.5% | 2.0 | 1.03 |
| Pacific Islander | 60.6% | 75.8% | 65.7% | 67.4% | 1.8 | 1.03 |
| Two or More | 61.1% | 62.4% | 65.8% | 63.1% | -2.4 | 0.96 |
| White | 63.8% | 66.5% | 64.9% | 65.0% | -0.5 | 0.99 |
| Decline to State / Unkwn. | 71.5% | 61.1% | 55.7% | 62.7% | -2.8 | 0.96 |
| Age Range | PR | PR | PR | PR | PPG† | PI† |
| Under 16 | 76.8% | 65.3% | 65.9% | 69.3% | 3.8 | 1.06 |
| 16-18 | 72.6% | 71.9% | 66.1% | 70.2% | 4.7 | 1.07 |
| 19-24 | 69.8% | 68.7% | 69.1% | 69.2% | 3.6 | 1.06 |
| 25-29 | 60.7% | 59.7% | 61.5% | 60.6% | -4.9 | 0.93 |
| 30-34 | 60.8% | 63.2% | 63.9% | 62.6% | -2.9 | 0.96 |
| 35-54 | 62.1% | 60.9% | 60.8% | 61.3% | -4.3 | 0.93 |
| 55-64 | 60.7% | 62.5% | 61.4% | 61.6% | -4.0 | 0.94 |
| 65 & Above | 68.0% | 73.4% | 56.0% | 65.8% | 0.3 | 1.00 |

\* Fall Enrollment: Students enrolled on class census day during the fall term.

\*\* Persistence Rate (PR): The percentage of students enrolled in the fall semester who return the following term. This metric is calculated as the number of students enrolled at census in both fall and spring divided by the number of students enrolled at fall census.

† See section III.G for definitions.

1. **Course Success**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | | | | | |
|  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** | **.** |  |
| Total Enrollment  (Duplicated Student Count)\* | 31,983 | 30,951 | 25,973 | 29,636 |  |  |
| Overall Success Rate (SR)\*\* | 69.9% | 67.7% | 70.4% | 69.3% |  |  |
| Gender | SR | SR | SR | SR | PPG† | PI† |
| Female | 70.0% | 68.7% | 70.9% | 69.9% | 0.6 | 1.01 |
| Male | 69.3% | 66.1% | 69.0% | 68.1% | -1.2 | 0.98 |
| Decline to State / Unkwn. | 74.3% | 64.5% | 71.9% | 70.2% | 0.9 | 1.01 |
| Race/Ethnicity | SR | SR | SR | SR | PPG† | PI† |
| Asian | 79.7% | 81.0% | 83.4% | 81.4% | 12.1 | 1.16 |
| Black / African American | 62.1% | 60.3% | 61.6% | 61.3% | -8.0 | 0.88 |
| Hispanic / LatinX | 67.6% | 64.5% | 65.7% | 66.0% | -3.4 | 0.94 |
| Native American | 73.2% | 53.3% | 42.9% | 56.4% | -12.9 | 0.81 |
| Pacific Islander | 71.4% | 63.9% | 64.3% | 66.5% | -2.8 | 0.95 |
| Two or More | 66.7% | 68.0% | 69.3% | 68.0% | -1.3 | 0.97 |
| White | 77.8% | 75.3% | 78.7% | 77.2% | 7.9 | 1.10 |
| Decline to State / Unkwn. | 73.6% | 66.3% | 69.8% | 69.9% | 0.6 | 1.00 |
| Race/Ethnicity | SR | SR | SR | SR | PPG† | PI† |
| Under 16 | 90.8% | 84.0% | 78.1% | 84.3% | 15.0 | 1.21 |
| 16-18 | 74.7% | 69.0% | 69.4% | 71.0% | 1.7 | 1.02 |
| 19-24 | 65.8% | 64.3% | 66.7% | 65.6% | -3.7 | 0.94 |
| 25-29 | 69.0% | 68.7% | 69.5% | 69.1% | -0.3 | 0.99 |
| 30-34 | 73.5% | 73.1% | 72.8% | 73.1% | 3.8 | 1.05 |
| 35-54 | 73.0% | 71.2% | 76.2% | 73.5% | 4.1 | 1.06 |
| 55-64 | 70.8% | 65.9% | 73.6% | 70.1% | 0.8 | 1.01 |
| 65 & Above | 76.7% | 59.8% | 74.2% | 70.2% | 0.9 | 1.01 |

\* Class census enrollment

\*\* The percentage of student who receive a passing/satisfactory grade. It is calculated as the number of students receiving a grade of A, B, C, P or SP, divided by the number of students receiving a grade of A, B, C, D, F, P, NP, SP, I, W, EW, MW, IP, or RD

† See section III.G for definitions.

1. **Degrees and Certificates**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Associate Degrees | | | | | | |  | Certificates | | | | | |
|  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** |  |  |  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** |  |  |
| Total Degrees/Cert's Conferred | 483 | 593 | 499 | 525 |  |  |  | 722 | 695 | 600 | 672 |  |  |
| Unduplicated Count of Degree/Cert. Recipients | 416 | 486 | 367 | 423 |  |  |  | 594 | 586 | 487 | 556 |  |  |
| Gender | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |  | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |
| Female | 67.8% | 70.8% | 73.0% | 70.5% | 0.3% | 1.08 |  | 82.7% | 78.5% | 78.0% | 79.7% | 2.2% | 1.23 |
| Male | 31.5% | 27.4% | 25.9% | 28.2% | -0.5% | 0.88 |  | 16.3% | 19.8% | 19.1% | 18.4% | -0.9% | 0.57 |
| Decline to State/ Unkwn. | 0.7% | 1.9% | 1.1% | 1.2% | -1.7% | 0.45 |  | 1.0% | 1.7% | 2.9% | 1.9% | -0.1% | 0.68 |
| Race/Ethnicity | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |  | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |
| Asian | 18.8% | 14.2% | 18.8% | 17.2% | -0.4% | 0.86 |  | 23.2% | 17.9% | 23.8% | 21.7% | 1.6% | 1.08 |
| Black / African American | 26.0% | 29.0% | 23.2% | 26.0% | 0.7% | 1.28 |  | 17.3% | 20.8% | 15.0% | 17.7% | 0.2% | 0.87 |
| Hispanic / LatinX | 29.1% | 32.1% | 31.3% | 30.8% | -0.1% | 1.00 |  | 35.7% | 39.8% | 35.5% | 37.0% | 1.8% | 1.20 |
| Native American | 0.5% | 0.4% | 0.0% | 0.3% | 0.9% | 1.80 |  | 0.2% | 0.2% | 0.0% | 0.1% | -1.3% | 0.68 |
| Pacific Islander | 0.2% | 0.2% | 0.8% | 0.4% | -0.3% | 0.79 |  | 0.0% | 0.0% | 0.4% | 0.1% | -2.1% | 0.26 |
| Two or More | 6.5% | 6.4% | 5.7% | 6.2% | 0.4% | 1.05 |  | 3.9% | 3.2% | 3.9% | 3.7% | -0.4% | 0.62 |
| White | 12.7% | 12.3% | 14.7% | 13.3% | -0.6% | 0.76 |  | 14.3% | 14.7% | 16.4% | 15.1% | 0.8% | 0.87 |
| Decline to State/ Unkwn. | 6.3% | 5.3% | 5.4% | 5.7% | 0.9% | 1.18 |  | 5.4% | 3.4% | 4.9% | 4.6% | 1.1% | 0.95 |
| Age Range | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |  | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG\* | PI\* |
| Under 16 | 0.0% | 0.0% | 0.0% | 0.0% | na | na |  | 0.0% | 0.0% | 0.0% | 0.0% | na | na |
| 16-18 | 0.5% | 0.8% | 0.0% | 0.4% | na | na |  | 0.7% | 0.7% | 0.2% | 0.5% | na | na |
| 19-24 | 30.5% | 32.1% | 29.4% | 30.7% | -0.4% | 0.89 |  | 24.7% | 21.5% | 23.0% | 23.1% | -0.5% | 0.67 |
| 25-29 | 23.1% | 20.6% | 23.2% | 22.3% | 1.2% | 1.37 |  | 17.7% | 19.1% | 20.5% | 19.1% | 1.8% | 1.17 |
| 30-34 | 17.8% | 16.3% | 16.1% | 16.7% | 1.8% | 1.44 |  | 14.6% | 15.2% | 17.7% | 15.8% | 3.0% | 1.36 |
| 35-54 | 24.5% | 23.7% | 27.2% | 25.1% | 1.6% | 1.42 |  | 34.2% | 36.5% | 32.2% | 34.3% | 5.5% | 1.93 |
| 55-64 | 2.9% | 4.7% | 3.3% | 3.6% | 0.6% | 1.28 |  | 6.6% | 5.6% | 6.2% | 6.1% | 5.5% | 2.16 |

† See section III.G for definitions.

1. **Transfer**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **2018-19** | **2019-20** | **2020-21** | **3 Yr. Avg** |  |  |
| Total Unduplicated Count of Transfer Students\* | 1,558 | 1,650 | 1,769 | 1,659 |  |  |
| Gender | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG† | PI† |
| Female | 63.8% | 63.2% | 63.5% | 63.5% | -0.1% | 0.99 |
| Male | 34.5% | 34.7% | 34.2% | 34.5% | 0.4% | 1.03 |
| Decline to State/ Unkwn. | 1.7% | 2.1% | 2.3% | 2.0% | -2.5% | 0.82 |
| Race/Ethnicity | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG† | PI† |
| Asian | 27.7% | 29.3% | 27.6% | 28.2% | 6.0% | 1.44 |
| Black/African American | 17.5% | 18.8% | 20.0% | 18.8% | -1.8% | 0.86 |
| Hispanic/LatinX | 24.6% | 26.2% | 26.5% | 25.8% | -2.6% | 0.81 |
| Native Americn | 0.3% | 0.2% | 0.1% | 0.2% | -1.9% | 0.86 |
| Pacific Islander | 0.7% | 0.4% | 0.4% | 0.5% | 1.4% | 1.10 |
| Two or More | 5.3% | 5.3% | 5.8% | 5.5% | -0.1% | 0.99 |
| White (Non-Hispanic/LatinX) | 19.9% | 16.7% | 15.5% | 17.4% | 1.0% | 1.08 |
| Decline to State/ Unkwn. | 4.1% | 3.0% | 4.1% | 3.7% | -2.4% | 0.82 |
| Age Range | %Ttl. | %Ttl. | %Ttl. | %Ttl. | PPG† | PI† |
| Under 16 | 0.0% | 0.0% | 0.0% | 0.0% | na | na |
| 16-18 | 0.5% | 0.5% | 1.0% | 0.7% | -12.7% | 0.05 |
| 19-24 | 40.9% | 41.2% | 41.8% | 41.3% | 2.4% | 1.18 |
| 25-29 | 25.4% | 25.1% | 23.2% | 24.6% | 6.6% | 1.49 |
| 30-34 | 14.9% | 16.4% | 14.7% | 15.3% | 5.3% | 1.39 |
| 35-54 | 16.7% | 15.3% | 17.6% | 16.5% | -0.5% | 0.96 |
| 55-64 | 1.5% | 1.1% | 1.4% | 1.3% | -7.7% | 0.43 |
| 65 & Above | 0.2% | 0.4% | 0.3% | 0.3% | -11.4% | 0.15 |

\* Transfer – Following the definition of the metric under [SCFF](https://www.cccco.edu/-/media/CCCCO-Website/Files/Finance-and-Facilities/Student-Centered-Funding-Formula/A4-scff-201920-metric-definitions-v21222019ADA.pdf?la=en&hash=A8EC2FC76CF233C21591E22259DD2319C10153B8), this is the unduplicated count of students (across academic years) who enrolled in a four-year college or university in the indicated academic year after having earned at least 12 college credits within the District, and where enrollment in a four-year institution must not be concurrent with enrollment at any community college. Transfer students are associated to Merritt based on credits earned. Four-year college and university enrollment data is from National Student Clearing.

† See section III.G for definitions.

1. **Productivity**

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Acad. Year |  | Full-Time Equivalent Student (FTES) | | |  | Full-Time Equivalent Faculty  (FTEF) | | | | Productivity |
| Sections | Resident | Non-Resident | Total |  | Contract | Extra Srvc. | Temp. | Total |
| 2020-21 | 915 | 3,210.46 | 151.19 | 3,361.65 |  | 75.9 | 15.98 | 135.79 | 227.67 | 14.77 |
| 2019-20 | 1,033 | 3,803.89 | 139.34 | 3,943.23 |  | 85.77 | 18.19 | 151.02 | 254.98 | 15.46 |
| 2018-19 | 1,054 | 3,999.79 | 178.54 | 4,178.33 |  | 81.95 | 19.6 | 163.4 | 264.94 | 15.77 |

FTES -- Full-time Equivalent Student. 1 FTES is equivalent to one student taking a full load of classes for an academic year (12 units per semester).

FTEF -- Full-time Equivalent Faculty. 1 FTEF is equivalent to one faculty with a full workload over an academic year.

Productivity -- FTES divided by FTEF. This is a measure of efficiency. To learn more about how efficiency is used, see [Understanding FTES and Efficiency](https://rpgroup.org/Portals/0/Documents/Projects/IEPI/Resources_Guides/sem-understanding-calculating-ftes-spring-2019.pdf?ver=2020-06-13-101228-017).

1. **Definitions of Disproportionate Impact (DI) Indicators**

† Percentage Point Gap (PPG): The difference between the outcome for a subgroup and the overall average, which is calculated as (subgroup % - overall %). PPG is used a measure of Disproportionate Impact. For more information see [*Percentage Point Gap Method*](https://www.cccco.edu/-/media/CCCCO-Website/About-Us/Divisions/Digital-Innovation-and-Infrastructure/Research/Files/PercentagePointGapMethod2017.ashx).

‡ Proportionality Index (PI): The ratio of a subgroup’s proportion in the outcome group to the subgroups proportion in the cohort. For each subgroup, the PI is calculated as the percentage of that subgroup in outcome group divided by the percentage of that subgroup in the cohort. For more information see [*Using Disproportionate Impact Methods to Identify Equity Gaps*](https://www.cccco.edu/-/media/CCCCO-Website/About-Us/Divisions/Digital-Innovation-and-Infrastructure/Network-Operations/Accountability/Files/Disproportionate_Impact_Equity_and_Placement-201701051.ashx).

# Program Overview

# Mission Statements

# 1. College Mission Statement

# *Merritt College puts students first. Through our rich educational programs, we foster a culture of equity and inclusion that empowers students to achieve their greatest potential and make meaningful contributions to their respective communities and our global society.*

# 2. Office of Instruction Mission Statement

# *The mission of the Merritt College Office of Instruction is to serve students as they engage in the pursuit of achieving their academic and career goals. Curriculum and class schedules are designed to facilitate matriculation so that students complete their degrees and certificates efficiently. We strive to provide students with the knowledge, skill sets and tools they need to transfer and be successful in their chosen professions.*

# 3. Program Mission Statement

Please verify the mission statement for your program. If your program

has not created a mission statement, provide details on how your

program supports and contributes to the College mission.

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1. **Career Pathways and Demand**

Please describe the career opportunities associated with the program and discuss current industry demand.

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1. **Faculty and Staff**

For each person, indicate if they are part-time or full-time.

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| --- | --- | --- | --- | --- |
| **Name** | **FT/PT** | **Fac/**  **Staff** | **Role** | **% time in role** |
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**2. Role in Student Success**

How does the department facilitate student success for this program?

A brief narrative response summarizing how it supports overall student success including course success, persistence, and completion/transfer. What resources are provided to enhance student learning (tutoring, embedded tutors, online educational resources (OER), etc.)?

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**C. Internal and External Partners**

**1. Internal**

a. Please provide a narrative response on how the program collaborates and interacts with other departments/programs at the College or across the District. List those departments/programs below.

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b. College Committee Involvement (i.e., participatory governance, steering committees, ad-hoc committees). Document program faculty/staff participation and involvement in college committee work.

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**2. External**

1. **Engagement with external organizations** 
   * 1. List partner organizations, i.e., Community, City, County, State, Federal and others

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* + 1. Describe the engagement with each external organization or partner listed above (meetings, trainings and committees, etc.)

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* + 1. Describe what would be needed to improve your community or industry partnerships.

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* 1. Describe external factors and their impact on the program (i.e., COVID 19 pandemic, SCFF, data, demographic changes, regulatory changes)

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**D. Space Allocation/Facilities**

Describe space currently allocated to your program including offices, meeting spaces, storage areas, waiting rooms, etc. Then note what space/facility needs your

program envisions having in the next three years. Explain why they are needed. (Note that space/facility needs are also indicated in the resource requests section).

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**E. Program Goals**

1. **Three-Year Program Goals**

Provide the Program Goals from your most recent Program Review or APU, if available. Indicate whether the goal has been completed (C), is in progress (IP), no longer applicable (NA), or is new (NEW). Be sure to state goals that are *specific*, *measurable, attainable,* *time-based,* and *realistic (SMART)*. Indicate which [College and District goal(s)](#DCGoals) each program goal aligns to (for college and district goals refer to section II, above). Provide reasons for creating the goal or supporting evidence, as needed.

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| --- | --- | --- | --- | --- |
| **Program Goal** | **Status**  (C, IP,  NA, NEW) | **Applicable College Goal(s)** | **Applicable District Goal(s)** | **If completed, describe supporting evidence, including measurements of achievements. If new, describe the reasons to create it and what will be accomplished.** |
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**F. Equity and Guided Pathways**

**1. Demographics of Students Served.** Describe the demographics of the

student population served by your program (refer to data provide in section

V, below).

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**2. Changes in Student Population Served.** Describe changes, if any, in the

student population served (i.e., increase or decrease in demand for particular

services).

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**3. Disproportionately Impacted (DI) Populations.** Describe the DI populations

served by your program and strategies utilized to address disparities in success.

Indicate the number of students in each DI group served by your program and

any innovative approaches/strategies for supporting Student Success.

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4. **Guided Pathways** - How does your program support the pillars of Guided Pathways? Name the pillar(s) that your program supports and describe how it helps students and the college achieve our Guided Pathways goals.

(See description of [Guided Pathways pillars in section II](#GP))

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1. **Program Data**

In this section you will review and reflect upon the data for your program. Use data which measure performance on outcomes relevant to the mission and goals of your program. present data on student outcomes from institutional sources, if applicable to the program, or other data gathered by the program (i.e., surveys, focus groups, appointment logs).

In your response, refer to data applicable to your program obtained from the Program Review dashboards.

[***Data Dashboards***](https://app.powerbi.com/view?r=eyJrIjoiZDYwMDRhN2EtMGEwOS00Nzg2LWJiMzEtN2U4ODVlODUzOWZhIiwidCI6ImVlYTE2YTE2LTQ4YWYtNDc3Yi05MTEzLTA1YjFjMDExMjNmZiIsImMiOjZ9)***:***

* [***Course Completion and Retention Rates Dashboard – Instruction***](https://app.powerbi.com/view?r=eyJrIjoiNjc2MDhiNTEtNTJhZi00MDM0LTk5NDItNTRiY2EzMGI1NTZiIiwidCI6ImVlYTE2YTE2LTQ4YWYtNDc3Yi05MTEzLTA1YjFjMDExMjNmZiIsImMiOjZ9&pageName=ReportSection86d6f65e2fb41a73da4d)
* [***Course Completion and Retention Rates Dashboard – Student Services***](https://app.powerbi.com/view?r=eyJrIjoiNjk3NDJjOTItNzI5MS00MDhjLWJhN2EtZjcxNzU4OTBiZDBjIiwidCI6ImVlYTE2YTE2LTQ4YWYtNDc3Yi05MTEzLTA1YjFjMDExMjNmZiIsImMiOjZ9&pageName=ReportSection86d6f65e2fb41a73da4d)
* [***Enrollment Trend and Productivity Dashboard***](https://app.powerbi.com/view?r=eyJrIjoiNWJlOWZmYTEtNTY0MC00MDhkLWE5OTAtYmJjZjIxNzJiNWViIiwidCI6ImVlYTE2YTE2LTQ4YWYtNDc3Yi05MTEzLTA1YjFjMDExMjNmZiIsImMiOjZ9&pageName=ReportSection86d6f65e2fb41a73da4d)
* [***Degrees and Certificates Dashboard***](https://app.powerbi.com/view?r=eyJrIjoiZjU2M2M5MzItOTcwZi00Y2U1LWJmODUtYTc0YjlhZGI2ZDhjIiwidCI6ImVlYTE2YTE2LTQ4YWYtNDc3Yi05MTEzLTA1YjFjMDExMjNmZiIsImMiOjZ9&pageName=ReportSectionde32556e136b0a8caccd)

Data on employment outcomes are available from the [Strong Workforce Program dashboard](https://www.calpassplus.org/Launchboard/SWP.aspx).

1. **Program Assessment**

*If you have questions regarding SLOs, PLOs, SAOs or ILOs, please visit the* [*SLOAC webpage*](https://www.merritt.edu/wp/slo/#:~:text=Program%20Learning%20Outcomes%20%28PLOs%29%20to%20describe%20learning%20outcomes,who%20transfer%20or%20earn%20a%20degree%20or%20certificate.)*, or contact the SLOAC committee member for your division:*

*Division 1 - Evan Nichols (*[*anichols@peralta.edu*](mailto:anichols@peralta.edu)*)*

*Division 2 – Laura Forlin (*[*lforlin@peralta.edu*](mailto:lforlin@peralta.edu)*)*

*Division 3 – Heather Casale (hcasale@peralta.edu).*

1. What percent of your courses have been assessed? Attach evidence as necessary.

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1. What percent of your program learning outcomes have been assessed? Attach evidence as necessary; note: a complete program assessment means that at least one Program Learning Outcome (PLO) has been assessed for that program in the last three years.

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1. Discuss any obstacles experienced during the assessment process. What practices or methods worked well for your department?

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1. Are your current course SLO’s and PLO’s still appropriate? If not, what are your plans for updating those.

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1. Based on both your assessment methods and outcomes completed over the last 2 or 3 years, what changes do you anticipate making in your programs or courses over the next three years?

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1. Discuss your department’s participation in Institutional Learning Outcomes (ILOs) assessment.

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1. What support does your department need from administrators, assessment coordinators and/or your campus assessment committee to continue to make progress in assessment of outcomes and implementation of action plans?

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**VII. Program Curriculum Updates**

*If you have questions regarding the curriculum section, please contact the chair of the* [*Curriculum Committee*](https://www.merritt.edu/wp/curriculum/curriculum-committee/)*,.Alexis Alexander (*[*aalexander@peralta.edu*](file:///C:\Users\npellegrin\AppData\Roaming\Microsoft\Word\aalexander@peralta.edu)*)*

Curriculum review is an integral part of the program review process. Instructional departments and programs must consider the state of their curricula (i.e., courses, certificates, and degrees) in order to engage in meaningful assessment, planning, and continuous quality improvement.

In accordance with the [State Chancellor’s Office Program and Course Approval Handbook (7th Edition)](http://www.merritt.edu/wp/curriculum/wp-content/uploads/sites/367/2020/01/CCCCO-PCAH-7th-Edition.pdf), California community college curricula must meet five criteria:

1. Appropriateness to the mission of the California Community Colleges (as established in [California Education Code § 66010.4](https://leginfo.legislature.ca.gov/faces/codes_displaySection.xhtml?lawCode=EDC&sectionNum=66010.4.))
2. Community, service area, or student need
3. Adherence to accreditation and higher education standards
4. Availability of adequate resources to maintain the course or program (including offering all required courses for a program at least once every two years)
5. Compliance with federal and state statutes and regulations (notably Title 5 of the California Code of Regulations)

PCCD [Board Policy 4020](https://web.peralta.edu/trustees/files/2018/09/BP-4020-Program-Curriculum-and-Course-Development.pdf) and [Administrative Procedure 4020](https://web.peralta.edu/trustees/files/2018/09/AP-4020-Program-Curriculum-and-Course-Development.pdf) require that curricula be evaluated regularly through program review and annual program updates on a three-year cycle. For Career Education programs, however, this policy is superseded by [California Education Code § 78016(a)](http://leginfo.legislature.ca.gov/faces/codes_displaySection.xhtml?sectionNum=78016.&lawCode=EDC), which requires reviews every two years.

This section of the APU requests information about the status of course and program updates, improvement plans based on curriculum review, and prospective curriculum development. The Curriculum Committee shall evaluate the responses as part of the validation of APU completion and the prioritization of resource requests.

**Curriculum Review**

Consult [CurriQunet](http://peralta.curricunet.com/) and the [Course Curriculum Review Status](https://peralta4-my.sharepoint.com/:x:/g/personal/nthai_peralta_edu/EfVYMc2yt7xHk0vAR7OZeIcBUjGEtz_v2DbejlM14xY4Gg?e=OD3J8h) or [Program Curriculum Review Status](https://peralta4-my.sharepoint.com/:x:/g/personal/nthai_peralta_edu/EfunMJ5aAjtAkvW2T8rdkoIBrns2vWjcy0wzUC9JdP_Lhw?e=1UH5OA) spreadsheets to determine when a course or program was last updated or deactivated.

Courses that have not been offered in the past three years should be deactivated to ensure that the college catalog presents a current and accurate inventory of actual course offerings at Merritt. Likewise, if certificates and degrees have not been awarded in recent years, or the required courses have not been offered regularly enough for students to complete, consider the relevance and viability of those programs to determine if deactivation is warranted.

***Modifications***

Indicate courses reviewed/updated in the past academic year (2020-2021), following the example in red. Add additional rows as needed in the table below.

|  |  |  |
| --- | --- | --- |
| **Course Number** | **Course Title** | **Reviewer** |
| ADJUS 21 | Introduction to Administration of Justice | Elaine Wallace |
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Indicate programs reviewed/updated in the past academic year (2020-2021), following the example in red. Add additional rows as needed in the table below.

|  |  |  |
| --- | --- | --- |
| **Program Title** | **Program Type** | **Reviewer** |
| Administration of Justice: Police Science | AA Degree | Elaine Wallace |
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***Deactivations***

Indicate courses deactivated in the past academic year (2020-2021), following the example in red. Add additional rows as needed in the table below.

|  |  |  |
| --- | --- | --- |
| **Course Number** | **Course Title** | **Reviewer** |
| ADJUS 21 | Introduction to Administration of Justice | Elaine Wallace |
|  |  |  |
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Indicate programs deactivated in the past academic year (2020-2021), following the example in red. Add additional rows as needed in the table below.

|  |  |  |
| --- | --- | --- |
| **Program Title** | **Program Type** | **Reviewer** |
| Administration of Justice: Police Science | AA Degree | Elaine Wallace |
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**Curriculum Improvement**

Based on ongoing curriculum review, describe plans for ***program-level*** improvement in terms of any of the following considerations:

* Advancing ***student equity and achievement*** for disproportionately impacted students.
* Fostering ***intersegmental alignment*** and ***guided pathways*** through articulation, course sequencing, and program mapping.
* Implementing innovative ***pedagogies***, ***delivery methods/modalities***, or ***educational resources and technologies***.

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**Curriculum Development**

Indicate new courses to be proposed and/or historical courses to be reactivated within the next academic year (2022-2025), following the example in red. Add additional rows as needed in the table below.

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| --- | --- | --- | --- |
| **Title** | **Description** | **Justification** | **Anticipated**  **Effective**  **Term** |
| Beginning Spelunking | Introductory activity class on basic practices, equipment, and safety considerations in the exploration of caves | [Assessment data, student demand or need, academic/occupational knowledge or skills not taught in existing curricula, program requirements, community or industry partnerships, grant funding, etc.] | Fall 2023 |
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Indicate new programs slated for development within the next three academic years (2022-2025), following the example in red. Add additional rows as needed in the table below.

|  |  |  |  |
| --- | --- | --- | --- |
| **Title** | **Description** | **Justification** | **Anticipated**  **Effective**  **Term** |
| Outdoor Recreational Activities Not for the Faint of Heart | Certificate of achievement to train daredevil students seeking a lifetime of adrenaline rushes in the great outdoors. Courses include bungee jumping, rock climbing, sky diving, spelunking, and ziplining. | [Basic skills, occupational, or transfer pathways; advisory board recommendations or LMI data; community or industry partnerships; grant funding, etc.] | Fall 2023 |
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The Curriculum Committee will prioritize the review and approval of new courses and programs that are identified in this section of the Program Review.

**VIII. Budget**

The Peralta District is expected to transition to the [Student Centered Funding Formula (SCFF)](https://www.cccco.edu/About-Us/Chancellors-Office/Divisions/College-Finance-and-Facilities-Planning/Student-Centered-Funding-Formula) starting in academic year 2024-2025 (fiscal year 2025), which is within the timeframe of this program review cycle. Currently, Peralta’s state apportionment is held at the 2017-2018 level through the ‘hold-harmless’ provision of the SCFF, which will end in 2023-2024 (FY 2024). Successfully transitioning to the SCFF requires transparent, responsible, and careful budget management.  The following tables summarize college-wide expenditures over the last three fiscal years.

College-Wide Expenditures, by Fund

|  |  |  |  |
| --- | --- | --- | --- |
| **Fund Description (Code)** | **FY 2019** | **FY 2020** | **FY 2021** |
| Bond Measure A (63) | $19,148 | $5,853 |  |
| COLL. FDS ON BOOKSTORE COMM. (07) | $10,585 | $6,105 | $275 |
| COLLEGE DESIGNATED FUNDS (10) | $537,776 | $516,460 | $324,161 |
| COMM. SERVICE-FEE BASED COURSE (03) | $41,878 | $43,481 | $14,101 |
| CONTRACT EDUCATION (30) | $107,064 | $69,155 | $52,908 |
| General Restricted Fund (11) | $6,952,350 | $6,342,511 | $7,743,028 |
| GENERAL UNRESTRICT OPER (01) | $20,346,262 | $21,270,701 | $21,820,116 |
| PARCEL TAX, MEASURE B (12) | $1,729,455 | $1,845,623 |  |
| Parcel Tax, Measure E (08) |  |  | $622,310 |
| Project Trust Fund (75) |  | $3,945 | $12,757 |
| STUD. REPRES. FEE- FUND-MERRIT (83) | $53,836 | $21,217 | $2,781 |
| STUDENT FIN. AID-DIRECT AWARDS (89) | $5,924,489 | $5,875,231 | $3,565,061 |
| Student Rep Fee Trust (72) | $4,964 | $933 | $1,700 |
| **Total** | **$35,727,807** | **$36,001,214** | **$34,159,198** |

Achieving program goals may require that certain resources are made available along a timeline that allows for them to be utilized as planned. Specification of resource requirements, collected through comprehensive program review, forms the basis for resource allocation in the IPB process.

In this section of the program review, a budget covering the base operational costs over the next three years is projected based on the history of expenditures.

Work with your dean or administrator in summarizing expenditures over the last three years and in building a project budget to cover base operational costs. Clearly identifying projected base costs and prioritized resources needed to attain the goals of the program over the next years enables budget managers to provide resources when funding becomes available, and to protect essential resources in the scenario that funding shrinks.

* + 1. **Program Costs Summary by Funding Source**

For each fund, provide the total amount of expenditures each year and a three-year average. Examples are in red. Add rows to the table as needed to cover all funding sources.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Fund** | **FY 2019** | **FY 2020** | **FY 2021** | **3-Yr. Average** |
| Fund 01 | $232,012 | $238,331 | $245,912 | $238,752 |
| Fund 11 | $23,000 | $12,532 | $18,366 | $17,966 |
| TOTAL | $255,012 | $250,863 | $264,278 | $256,718 |

1. **Expense Category Summary**

Using broad categories such as the object code, or a grouping of object codes, summarize expenditures each year for that category and provide a three-year average. Examples are in red. Add rows to the table as needed to cover all funding sources.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Expense Category** | **FY 2019** | **FY 2020** | **FY 2021** | **3-Yr. Average** |
| Salaries and Benefits | $125,211 | $96,882 | $127,343 | $116,479 |
| Supplies (Non-Instruction) | $24,566 | $13,443 | $21,211 | $19,740 |
| TOTAL | $255,012 | $250,863 | $264,278 | $256,718 |

1. **Unexpected Costs.**

List any unexpected costs to the program that have occurred over the last three years. Examples are in red.

Add rows to the table as needed

|  |  |  |  |
| --- | --- | --- | --- |
| **Description of Expense** | **Fiscal Year(s)** | **Amount** | **Reason for expense** |
| Temporary Staffing | FY 2021 | $23,597 | Student workers for student help desk |
| Air Filters | FY 2021 | $17,500 | Safety measure for |
| Software | FY 2019, FY 2020 | $20,000 | Notification system adopted by district |

1. **Projected Base Operational Costs**

Estimate the base operating costs of the program for the next three years, separated into broad categories with at least one category for salaries and benefits. A base operating cost is distinguished by being recurrent (monthly, annually, or semi-annually) and necessary for maintaining and administering the program. Examples are in red. For projecting salaries and benefits, adjust for expected increases in cost of living and benefits by multiplying the previous year’s amount by 1.02

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| --- | --- | --- | --- |
| **Expense Category** | **FY 2023** | **FY 2024** | **FY 2025** |
| Salaries and Benefits | $223,000 | $227,460 | $232,009 |
| Supplies (Instructional) | $8,300 | $8,400 | $8,500 |
| Supplies (Non-Instructional) | $3,000 | $3,050 | $3,100 |
| All other costs | $12,500 | $12,500 | $12,500 |
| Total | $246,800 | $251,410 | $256,109 |

1. **Funded Resource Requests**

List any resource requests from last year’s program update which were fulfilled and describe the impact it has had. If no resource requests were funded, leave blank.

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| --- | --- | --- | --- |
| Funded Request | Funding Source | Amount | Describe the impact |
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# Resource Requests

In the tables below, list resource requests for improving existing certificate or degree programs, or developing new ones over the **next three years**. Provide justification for your request based on your program goals and responses provided in previous sections. Indicate the year(s) in which the resource will be needed and whether the request is being made as part of the response to the COVID-19 pandemic. If you are submitting multiple requests, prioritize them by assigning a rank order to each with ‘1’ indicating the highest level of priority. Include only one request per row; add additional rows as needed.

*Personnel Resource Requests*

NOTE: If you are requesting full-time faculty positions, in addition to listing them in the table below, complete the [Full-Time-Faculty-Request-Form.pdf (merritt.edu)](https://www.merritt.edu/shared-governance/wp-content/uploads/sites/300/2021/08/Full-Time-Faculty-Request-Form.pdf).

| **Category**  (Full-Time Faculty, Part-Time Faculty, Classified Staff,  Student Worker, Instructional Assistant) | **Description/Justification** | **Estimated Annual Salary**  **Costs** | **Estimated Annual Benefits**  **Costs** | **Total Estimated Cost** | **Priority** (1=Highest priority) | **COVID-19 Related** (Yes/No) | **Year(s) Needed** (Yr. 1, 2, 3) |
| --- | --- | --- | --- | --- | --- | --- | --- |
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*Other Resource Requests (Non-Personnel)*

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| --- | --- | --- |
| *Example Resource Categories* |  |  |
| Professional Development  Required Reasonable Accommodation  Service Contract | Software  Supplies (Instructional)  Supplies (Non-Instructional) | Technology (New/Replacement)  Equipment (New/Replacement)  Facilities-related items |

| **Resource Category** | **Description/Justification** | **Total**  **Estimated Cost** | **Priority Rank** (1=Highest Priority) | **COVID-19 Related**  (Yes/No) | **Year(s) Needed** (Yr. 1, 2, 3) |
| --- | --- | --- | --- | --- | --- |
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**E. Focus on Supplemental Sources of Funding (SEA, Strong Workforce, SAS, State)**

1. Has your program received funding from Student Equity and Achievement? If so, how much and how was it spent?

| **SEA funded items. Brief description** | **Total**  **Amount**  **Allotted** | **Describe how were the resources spent.** |
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2. Has your program received funding from Guided Pathways? If so, how much and how was it spent?

| **GP funded items.**  **Brief description** | **Total**  **Amount**  **Allotted** | **Describe how were the resources spent.** |
| --- | --- | --- |
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3. Has your program received funding from any other source? If so, what was the amount and how was it spent?

| **Other funded items.**  **Brief description** | **Total**  **Amount**  **Allotted** | **Describe how were the resources spent.** |
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# 

# Participants

# Provide the names of those who participated in completing this program review.

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1. **Submission**

**Submit the completed report using the** [**Program Review Submission Form:**](https://forms.office.com/Pages/ResponsePage.aspx?id=Fmqh7q9Ie0eREwWxwBEj_3nMDNL6vQhFnqkdgNAvQslUMkFUUjNKRUMzOElXMUdMWkszRkNVSUhSTCQlQCN0PWcu)

[**https://forms.office.com/Pages/ResponsePage.aspx?id=Fmqh7q9Ie0eREwWxwBEj\_3nMDNL6vQhFnqkdgNAvQslUMkFUUjNKRUMzOElXMUdMWkszRkNVSUhSTCQlQCN0PWcu**](https://forms.office.com/Pages/ResponsePage.aspx?id=Fmqh7q9Ie0eREwWxwBEj_3nMDNL6vQhFnqkdgNAvQslUMkFUUjNKRUMzOElXMUdMWkszRkNVSUhSTCQlQCN0PWcu)

**Thank you for your time and effort in completing the Program Review!**