1. Panel Discussion

- a. Colleges are diving deep into their data. They 'chunk' their data into categories.
 - Intake data placemen, MMAP, dual enrollment. Trends in 1st time students completing matriculation processes (assessment, orientation, Ed plans, counseling).
 - ii. Support services data tutoring, writing center, library,
 - iii. Momentum transfer level math and english achievement
 - 1. Disaggregating English/Math completion by major: are there differences in completion rates for business majors vs STEM vs. LA, etc.)
 - iv. Momentum 15 units achievement in major
 - 1. Disaggregated by major
- b. We look at a lot of course level data need to shift to program level data.
- c. Equity Do we really provide equitable access to resources for all students.
 - i. Can we bring matric steps to the high schools?
- d. No pilots implement at scale. Learn by doing, study impact, tweak and improve.
 - i. No programs/courses cut. This is a redesign.
- 2. "Early Wins" and getting started
 - a. Make reasonable expectations what can you accomplish by June 2018 (approx. 12 months not counting summer)
 - b. Faculty can either be a 'headwind' preventing change, or a 'tailwind' pushing change along.
 - i. Begin the discussions about META majors.
 - ii. SF City college META Major Map: https://www.ccsf.edu/en/educational-programs/cte.html using data and graphics for students about jobs, earnings, potential careers, etc.
 - c. Student support services STARFISH has been essential to closing the loop, communicating among counseling and other student support services.
 - d. Many colleges did deep data dives to begin. Conducted student centered research focus groups and surveys to supplement quantitative data. Meet the voices behind the data. Skyline Student Focus groups:

http://www.skylinecollege.edu/metamajors/assets/documents/Skyline Students Voice
Their Perspectives MD.pdf

- i. Colleges had focused conversations about the data points, student voice.
- ii. Do a front door analysis members of our committee need to experience what the students experience at each step of the way.
 - Do any English classes require papers about 'why go to college' or 'why choose Merritt?'
- iii. Begin with the end in mind (outcomes) transfer, completion, reducing time to completion (TTC) and cumulative units. This requires also looking at persistence (or lack thereof).
- iv. Bring CCCCO to flex days. Career Ladders Project (CLP) can recommend speakers or facilitators for any step that you need help with.
- 3. Answer the hard questions:

- a. Will my course be cut? Answer: Determine what major(s) the course can be part of. Pathways can help to highlight the course and increase enrollment.
 - i. Some classes are underutilized and hidden.